



Republika e Kosovës
Republika Kosova - Republic of Kosovo
Qeveria - Vlada - Government
Ministria e Shëndetësisë
Ministère de la Santé - Ministry of Health

ACTION PLAN OF THE SECTORAL HEALTH STRATEGY

2025-2030

Pristina,
November, 2024

Table 7: Strategic and specific objectives

Strategic and specific objectives		Basis	Target 2027	Target 2030	Source
Strategic objective 1: Improving the quality and access to health services					
1	"Indicator 1. Utilization rate of hospital beds"	53% of hospital beds are used	70% of hospital beds are used	80% of hospital beds are used	Feasibility study "Elevation of infrastructure and equipment at the secondary and tertiary level" 2019
2	Indicator 2. The percentage of the population that does not have access to health services	"20% of the population does not have access to services health"	10% of the population does not have access to services health	1% of the population does not have access to services health	EC report for Kosovo 2023
3	Indicator 3. Percentage of population covered by health insurance (disaggregated by public/private)	6.8% of the population is covered by health insurance	50% of the population is covered by health insurance	100% of the population is covered by health insurance	National health accounts report 2021
Specific objectives 1.1 Reorganization of health institutions and modernization of infrastructure and medical technology					
1	Indicator 1. Percentage of functionalism of specialized centers in general hospitals	The strategic plan for the implementation of the feasibility study 2023-2026 was approved	20% of specialized centers in functional general hospitals	60% of specialized centers in functional general hospitals	Feasibility study "Elevation of infrastructure and equipment at the secondary and tertiary level" 2019
2	Indicator 2. Number of MFMCs that have approved the reorganization plan of their health institutions based on the findings of the cost-effectiveness assessment	MFMCs have not approved the reorganization plan of their health institutions	70% of MFMC have approved the reorganization plan of their health institutions	90% of MFMC have approved the reorganization plan of their health institutions	National Development Plan 2024-2026
3	Indicator 3. The percentage of health institutions that have all the necessary equipment for the provision of health services	50% of hospital institutions have all functional equipment	75% of hospital institutions have all functional equipment	95% of hospital institutions have all functional equipment	Feasibility study "Elevation of infrastructure and equipment at the secondary and tertiary level" 2019
4	Indicator 4. The percentage of health institutions that have and implement the preventive and repair maintenance program for medical equipment	39% have and implement the preventive and remedial maintenance program for medical equipment	70% have and implement the program of preventive maintenance and repair of medical equipment	90% have and implement the program of preventive maintenance and repair of medical equipment	AQH Project: Consultative report on the evaluation of equipment in PHC centers, October 2023

Specific objectives 1.2 Implementation of the concept of family medicine					
1	Indicator 1. The number of residents who have chosen a family doctor	4,200 residents have selected their family doctor	793,329 residents have selected their family doctor	Over 1,500,000 residents have chosen their family doctor	Division of Primary Health Care Assessment 2024
2	Indicator 2. The percentage of the population that uses health services in primary health care	60% of the population uses health services in primary health care	70% of the population uses health services in primary health care	90% of the population uses health services in primary health care	Strategic plan for PHC 2024-2026
Specific objectives 1.3 Planning of human resources					
1	Indicator 1. Number of doctors, nurses and health personnel per 1,000 residents	1.5 doctors/1,000 residents 4.1 nurses/1,000 residents	2 doctors/1,000 residents 4.5 nurses/1,000 residents	2.5 doctors/1,000 residents 5 nurses/1,000 residents	Analysis of the health status of the population and the health system for 2022
2	Indicator 2. Number of family doctors per 2,000 residents	1 family doctor for 2,605 residents	1 family doctor for 2,340 residents	1 family doctor for 1,807 residents	Division of Primary Health Care Assessment 2024
Specific objectives 1.4 Functionalization of the compulsory health insurance scheme					
1	Indicator 1. Number of legal and by-laws for the implementation of the health insurance scheme	Lack of sub-legal acts for the implementation of the law on health insurance	One (1) legal act and 19 legal and bylaw acts approved	One (1) legal act and 19 legal and bylaw acts implemented	NDP 2024-2026
2	Indicator 2. Level of implementation of the mandatory health insurance scheme	There is no compulsory health insurance scheme	The beginning of the collection of contributions for compulsory health insurance	Mandatory operational health insurance scheme	Program for economic reforms 2024-2026

Specific objectives 1.5 Functional and integrated health information system (HIS).					
1	Indicator 1. Percentage of development of basic medical systems	20%	60%	95%	The strategic plan for HIS 2024-2030
2	Indicator 2. The digital structure in health created	60%	70%	100%	The strategic plan for HIS 2024-2030
3	Indicator 3. Development of support systems	20%	70%	100%	The strategic plan for HIS 2024-2030
Specific objective 1.6 Strengthening institutional and clinical governance					
1	Indicator 1. The percentage of health institutions that apply the quality management system	30% of health institutions apply the quality management system	50% of health institutions apply the quality management system	80% of health institutions apply the quality management system	NDP 2024-2026
2	Indicator 2. Fileds regulated by legislation	Legal framework for organ transplantation, occupational medicine, cosmetics with therapeutic action, deontology, alternative medicine and clinical research in unregulated humans	Legal framework for organ transplantation, occupational medicine, cosmetics with therapeutic action, deontology, alternative medicine and clinical research in regulated humans	Legal framework for organ transplantation, occupational medicine, cosmetics with therapeutic action, deontology, alternative medicine and clinical research in humans implemented	2024 Legal Department Assessment
3	Indicator 3: Clinical governance framework designed to ensure high quality, safe and effective care	There is no formalized framework for clinical governance in health institutions.	Clinical governance framework developed and approved	Clinical governance pillars implemented in practice	NDP 2024-2026

Strategic and specific objectives		Basis	Target 2027	Target 2030	Source
Strategic objective 2: Health maintenance and promotion					
1	Indicator 1. Percentage of vaccination coverage with DTP3 for the regular program	89% of children vaccinated with DTP3	93% of children vaccinated with DTP3	97% of children vaccinated with DTP3	Action Plan for Vaccination 2024-2026
2	Indicator 2. Percentage of consumption of antibiotics	Current consumption of antibiotics	Antibiotic use reduced by 15%	Antibiotic use reduced by 25%	Strategic plan for antimicrobial resistance
3	Indicator 3. Percentage of human, technical capacities for prevention, preparedness, response and recovery with respiratory pathogens	50% of the provided capacities	80% of the provided capacities	95% of the provided capacities	Action Plan for Prevention, Preparedness, Response and Recovery for Pandemic Respiratory Pathogens 2024-2026
Specific objectives 2.1 Ensuring good health for mothers, children and adolescents					
1	Indicator 1. Percentage of medically assisted fertilization service provision	0% of FAM services are provided in public health institutions	20% of FAM services are provided in public health institutions	40% of FAM services are provided in public health institutions	The report of the perinatal situation in Kosovo for the year 2022
2	Indicator 2. Percentage of functionalism of fetal medicine and cyto-genetic diagnostics	Fetal medicine and cyto-genetic diagnostics 10% functional	Fetal medicine and cyto-genetic diagnostics 70% functional	Fetal medicine and cyto-genetic diagnostics 100% functional	Action plan for functionalization of FAM and cytogenetic diagnostics
3	Indicator 3. Percentage of children categorized for NFH - ECI, who receive necessary services on time	Lack of receiving the necessary and timely services of children categorized for early childhood interventions	Receiving the necessary and timely services of 50% of children categorized for early childhood interventions	Receiving necessary and timely services of 90% of children categorized for early childhood interventions	Action plan for early childhood interventions 2024-2030

Specific objective 2.2 Strengthening health promotion and education					
1	Indicator 1. Percentage of established committees for health education at the three levels of health care	30% of established committees	60% of established committees	90% of established committees	Strategic plan for health promotion and education 2023-2025
2	Indicator 2. Percentage of students involved in health educational activities	40% of students involved in health educational activities	60% of students involved in health educational activities	80% of students involved in health educational activities	Strategic plan for health promotion and education 2023-2025
3	Indicator 3. Number of trainees for health promotion and education	0 trainings for promotion and health education	100 trainings for promotion and health education	150 trainings for promotion and health education	Strategic plan for health promotion and education 2023-2025
Specific Objective 2.3 Reduction of morbidity and operationalization of mechanisms for the prevention, surveillance and control of communicable diseases					
1	Indicator 1. The level of implementation of the electronic module for the surveillance of communicable diseases	Not functional	The electronic module for the surveillance of communicable diseases functionalized 87%	The electronic module for the surveillance of communicable diseases functionalized 100%	AP "Assessment of the status and analysis of the drug management situation for HIV, TB, Methadone, Pharmaceutical Stock Management System-SMSF, Communicable Disease Surveillance System-SMSN"
2	Indicator 3. Percentage of positive samples for respiratory pathogens sequenced during the season	10% of respiratory pathogen positive samples sequenced during the season	15% of respiratory pathogen positive samples sequenced during the season	20% of respiratory pathogen positive samples sequenced during the season	Action Plan for Prevention, Preparedness, Response and Recovery for Pandemic Respiratory Pathogens 2024-2026
3	Indicator 3. Percentage of microbiological laboratories that are part of coordination and cooperation mechanisms	20% of laboratories are part of coordination and cooperation mechanisms	60% of laboratories are part of coordination and cooperation mechanisms	80% of laboratories are part of coordination and cooperation mechanisms	The strategic action plan of the laboratory of Kosovo 2024-2026

Specific objective 2.4 Reduction of morbidity and operationalization of mechanisms for the prevention, surveillance and control of non-communicable diseases					
1	Indicator 1. Number of WHO standards for health promoting hospitals and health services	7 standards for health promoting hospitals and complementary health services	17 standards for health promoting hospitals and complementary health services	20 standards for health promoting hospitals and complementary health services	Action plan for the development of health education at the hospital level for chronic non-communicable diseases 2023
2	Indicator 2. Reduction of the prevalence of risk factors for chronic non-communicable diseases of smoking, alcohol consumption, physical inactivity	Smoking 25.7% alcohol consumption 13.6% physical inactivity 12%	Smoking 24.7% alcohol consumption 12.6% no physical activity 11%	Smoking 24.7% alcohol consumption 12.6% no physical activity 11%	Action Plan for Chronic Non-Communicable Diseases (NCD) 2023-2025
3	Indicator 3. Percentage of development of the cancer electronic module	The module does not exist	50% of the electronic cancer registry module functional	100% of the electronic cancer registry module functional	National cancer control program
4	Indicator 4. Number of cancer screening programs/plans designed and implemented	There are no screening programs/plans	Three (3) screening plans approved and in progress	Three (3) screening plans implemented	National cancer control program
Specific objective 2.5 Strengthening the concept of health in all policies					
1	Indicator 1. The level of strengthening of inter-sectoral cooperation with the aim of improving health and well-being as well as addressing the social determinants of health.	Interministerial council for tobacco control not functional; Commission for promotion and health education not established	Interministerial council for functional tobacco control; Commission for promotion and health education established	Commission for promotion and functional education at all levels	Scope of SKZh 2030 sectors
2	Indicator 2. Degree of inclusion of social determinants of health	15% of social determinants involved in health policies	30% of social determinants involved in health policies	50% of social determinants included in health policies	Scope of SKZh 2030 sectors
3	Indicator 3. Tularemia incidence rate 0.65/100,000	The incidence rate of tularemia is 0.65/100,000	The incidence rate of tularemia is 0.63/100,000	The incidence rate of tularemia is 0.60/100,000	Analysis of the health status of the population and the health system 2022
4	Indicator 4. Percentage of disposal of hospital waste	0% of hospital waste is disposed of	60% of hospital waste is disposed of	100% of hospital waste is disposed of	PKZh 2024-2026

Table 8: Strategic and specific objectives, indicators and actions

No.	Strategic and specific objectives, indicators and actions	Base value	Target 2027	Source
1	Strategic objective 1: Improving the quality and access to health services			
1	Indicator 1. Utilization rate of hospital and clinical beds	53%	70%	Feasibility study "Elevation of infrastructure and equipment at the secondary and tertiary level" 2019
2	Indicator 2. The percentage of the population that does not have access to health services	20%	10%	EC report for Kosovo 2023
3	Indicator 3. Percentage of population covered by insurance health (disaggregated by public/private, age, urban/rural)	6.8%	50%	"2021 National Health Accounts Report"
1.1	Specific objectives 1.1 Reorganization of health institutions and modernization of infrastructure and medical technology			
1	Indicator 1. Functionality percentage of specialized centers in general hospitals (new initiative)	The strategic plan for the implementation of the feasibility study 2023-2026 was approved	20% of specialized centers in functional general hospitals	Feasibility study "Elevation of infrastructure and equipment at the secondary and tertiary level" 2019
2	Indicator 2. The number of MCFM that have approved the reorganization plan of their health institutions based on the findings of the cost-effectiveness assessment	MFMC have not approved the reorganization plan of their health institutions	70% of MFMC have approved the reorganization plan of their health institutions	National Development Plan 2024-2026
3	Indicator 3. The percentage of health institutions that have all the necessary equipment for the provision of health services	50% of hospital institutions have all functional equipment	75% of hospital institutions have all functional equipment	Feasibility study "Elevation of infrastructure and equipment at the secondary and tertiary level" 2019
4	Indicator 4. Percentage of health institutions that have and implement the program of preventive maintenance and repair of medical equipment	39% have and implement a preventive and remedial maintenance program for medical equipment	70% have and implement a preventive and remedial maintenance program for medical equipment	AQH Project: Consultative report on the evaluation of equipment in PHC centers, October 2023

No.	Action	Implementation period	Budget													
			2025	2026	2027	Total	Salaries and wages	Goods and services	Capital expenditure	Subsidies and transfers	Funding	Budget of Kosovo	Donors	Leading and supporting institution	Product/results	Reference document
1.1.1	Approval of statutes of hospital institutions in secondary and tertiary care	Q4/2025	38,850 €			38,850 €		38,850 €			KB	38,850 €		HUCSK/MoH	Seven (7) approved general hospital statutes; one (1) approved HUCSK statute	PKSh 2024-2026
1.1.2	Determination of specialized medical services in the new structures of seven (7) general hospitals	Q4/2025	4,850 €	4,850 €	4,850 €	14,550 €		14,550 €			KB	14,550 €		HUCSK/MoH	Medical concepts for 7 hospitals, approved	Strategic plan for the implementation of the feasibility study 2023-2026
1.1.3	Approval of the HUCSK Statute for the new structure of the centers	Q4/2025	4,850 €	4,850 €	4,850 €	14,550 €		14,550 €			KB	14,550 €		HUCSK/MoH	HUCSK statute approved	Strategic plan for the implementation of the feasibility study 2023-2026
1.1.4	Update of specialized services in seven (7) general hospitals	Q2/2025	4,850 €	4,850 €	4,850 €	14,550 €		14,550 €			KB	14,550 €		HUCSK/MoH	Seven (7) specialty services are updated based on need	Strategic plan for the implementation of the feasibility study 2023-2026
1.1.5	Drafting and approval of the statutes of health institutions at the secondary and tertiary level	Q4/2025	38,800 €			38,800 €		38,800 €			KB	38,800 €		HUCSK/MoH	Eight (8) statutes approved for general hospitals and HUCSK	PKSh 2024-2026
1.1.6	Determining the human resources needed in the new structures	Q4/2025	4,850 €	4,850 €	4,850 €	14,550 €		14,550 €			KB	14,550 €		HUCSK/MoH	Human resources defined in General Hospitals	Strategic plan for the implementation of the feasibility study 2023-2026
1.1.7	Development of diagnostic infrastructure and capacities in the health sector	Q1/2025 Q4/2027	48,352,000 €	53,677,500 €	42,441,500 €	144,471,000 €			144,471,000 €		KB	144,471,000 €		MoH/HUCSK	Emergency clinic built; Ferizaj General Hospital built; Five (5) MFMCs constructed; Purchase of equipment for HUCSK, NCBT, PKSh, KAMPE Prisons; Four projects for the development of HIS; Nine (9) reclamation projects; Three (3) projects for the insurance of ambulances and cars; 17 capital projects of HUCSK	NDP 2024-2026
1.1.8	Development of performance criteria for health professionals at three levels of health care	Q4 2025	4,850 €	4,850 €	4,850 €	14,550 €			14,550 €		KB	14,550 €		MoH/HUCSK	Performance criteria for health professionals at the three levels of health care approved	NDP 2024-2026

1.1.9	Designing performance criteria for health professionals in the health institution	Q4 2025	4,850 €	4,850 €	4,850 €	14,550 €			14,550 €		KB	14,550 €		MoH/HUCS K/ Municipality	Performance criteria for health professionals in all approved health facilities	NDP 2024-2026
1.1.10	Establishment of the project implementation unit	Q2/2025	84,000 €	84,000 €	84,000 €	252,000 €	252,000 €				Credit of CEB and BIE	252,000 €		HUCSK/MoH	Seven (7) positions recruited	Strategic plan for the implementation of the feasibility study 2023-2026
1.1.11	Provision of equipment for hospital institutions at both levels	Q42025		13,142,053 €					13,142,053 €		Credit of CEB and BIE	13,142,053 €		Unit for project implementation	Equipment provided according to the approved list	Strategic plan for the implementation of the feasibility study 2023-2026
1.1.12	Designing spaces for placing high-tech equipment	Q42026			11,328,000 €				11,328,000 €		Credit of CEB and BIE	11,328,000 €		Unit for project implementation	Equipment deployment infrastructure completed	Strategic plan for the implementation of the feasibility study 2023-2026
1.1.13	Provision of high-tech equipment for hospital institutions at both levels	Q42027			16,567,272 €				16,567,272 €		Credit of CEB and BIE	16,567,272 €		Unit for project implementation	Equipment provided according to the approved list	Strategic plan for the implementation of the feasibility study 2023-2026
1.1.14	Development of trainings for the use of equipment	Q42027									The cost included in the purchase of equipment			Unit for project implementation	One (1) report on the completion of training for the use of the equipment drafted	Strategic plan for the implementation of the feasibility study 2023-2026
1.1.15	Provision of ambulances for primary health care (basic life support)	Q1 2025-2027	750,000 €	450,000 €					1,200,000 €		KB	1,200,000 €		Division of PHC	16 ambulances provided	Strategic plan for PHC
1.1.16	Provision of equipment for primary health care	Q1 2025-2027		200,000 €					200,000 €		KB	200,000 €		Division of PHC	Equipment provided according to the approved list	Strategic plan for PHC
1.1.17	Determining the needs for accreditation of health institutions	Q42026		9,700 €		9,700 €		9,700 €			KB	9,700 €		MoH	An assessment of accreditation needs, drafted and approved	NDP 2024-2026

1.1.18	Determining the needs for public-private partnership in health	Q42026		9,700 €		9,700 €		9,700 €			KB	9,700 €		MoH	A public-private partnership needs assessment, drafted and approved	NDP 2024-2026
1.1.19	Providing access, warm corridors and hospice in secondary and tertiary health care institutions	Q42025	14,550 €			14,550 €		14,550 €			CEB and EIB loan	14,550 €		MoH	Action plan for the implementation of the feasibility study, approved	NDP 2024-2026
No.	Specific objectives, indicators and actions	Base value						Target 2027						Source		
1.2	Specific objectives 1.2 Implementation of the concept of family medicine															
1	Indicator 1. The number of residents who have chosen a family doctor	4,200 residents have selected their family doctor						793,329 residents have selected their family doctor						Division of Primary Health Care Assessment 2024		
2	Indicator 2. The percentage of the population that uses health services in primary health care	60% of the population uses health services in the public health center PHC						70% of the population uses health services in the public health center PHC						Strategic plan for PHC 2024-2026		
No.	Action	Implemen- tation period	Budget											Leading and supporting institution		
			2025	2026	2027	Total	Salaries and wages	Goods and services	Capital expendi- ture	Subsidi- es and transfer- s	Fundin- g	Budget of Kosovo	Donor- s			
1.2.1	Creation of the register of residents for family doctors in PHC	Q1 2025-2027	4,850 €	4,850 €	4,850 €	14,550 €		14,550 €			KB	14,550 €		Division of PHC	One (1) log created	NDP 2024-2026
1.2.2	Drafting and implementation of the Action plan for primary health care	Q1 2025-	2,500,000 €			4,850 €		4,850 €			KB	4,850 €		Division of PHC	One (1) approved strategic plan	NDP 2024-2026
1.2.3	Providing palliative care services through home visits	Q1 2025-2027	2,100,000 €	2,100,000 €	2,100,000 €	6,300,000 €				7,500,000 €	KB	7,500,000 €		Municipalityt / MFMC	Number of palliative care visits	NDP 2024-2026
1.2.4	Increasing the number of doctors specializing in Family Medicine	Q1 2025-2027	540,000 €	540,000 €	540,000 €	1,620,000 €	1,620,000 €				KB	1,620,000 €		MoH/Municipalityt	150 specialized family doctors	NDP 2024-2026
1.2.5	Evaluation of the network of PHC institutions, with a focus on FMA, in terms of access and cost effectiveness	Q4 2025	4,850 €	4,850 €	4,850 €	14,550 €		14,550 €			KB	14,550 €		Division of PHC	One (1) approved rating	NDP 2024-2026

1.2.6	Designing a unique framework for PHC performance measurement	Q4 2025	4,850 €	4,850 €	4,850 €	14,550 €		14,550 €			KB	14,550 €		Division of PHC	One (1) approved instruction	NDP 2024-2026
1.2.7	Redefining standards for the facilities infrastructure of PHC Institutions	Q4 2025	4,850 €	4,850 €	4,850 €	14,550 €		14,550 €			KB	14,550 €		Division of PHC	Number of approved standards	NDP 2024-2026
1.3	Specific objectives 1.3 Planning of human resources															
1	Indicator 1. Number of doctors, nurses and health personnel for 1,000 residents	1.5 doctors/1,000 residents 4.1 nurses/1,000 residents						2 doctors/1,000 residents, 4.5 nurses/1,000 residents						Analysis of the health status of the population and the health system for 2022		
2	Indicator 2. Number of family doctors per 2,000 residents	1 family doctor for 2,605 residents						1 family doctor for 2,340 residents						Division of Primary Health Care Assessment 2024		
No.	Action	Implem- entation period	Budget													
			2025	2026	2027	Total	Salaries and wages	Goods and services	Capital expendi- ture	Subsidi- es and transfer- s	Fundin- g	Budget of Kosovo	Donor- s	Leading and supporting institution	Product/results	Reference document
1.3.1	Drafting and implementation of the long-term human resources plan	Q4 2025	4,850 €			4,850 €		4,850 €			KB	4,850 €		MoH	One (1) approved strategic plan	NDP 2024-2026
1.3.2	Drafting and implementation of the professional and continuing education training plan	Q4 2025	4,850 €			4,850 €		4,850 €			KB	4,850 €		MoH	One (1) approved strategic plan	NDP 2024-2026
1.3.3	Development of the specialist exam in family medicine	Q1 2025-Q 2027	15,800 €	15,800 €	15,800 €	47,400 €	47,400 €				KB	31,600 €	15,800 €	MoH	70 graduate specialist in family medicine	NDP 2024-2026
1.3.4	Maintaining the quality of the FM specialist program and ensuring the continuation of the new accreditation process (international level)	Q1 2025-Q 2027	27,000 €	27,000 €	27,000 €	81,000 €		81,000 €			KB	54,000 €	27,000 €	MoH	One year accreditation provided	NDP 2024-2026

1.3.5	Announcement of the specialization competition	Q1 2025-Q 2027	5,258,880 €	5,258,880 €	5,258,880 €	15,776,640 €					15,776,640 €	KB	15,776,640 €		MoH	Budget for 598 specializations per year provided	NDP 2024-2026	
1.3.6	Ensuring health management capacities through adequate institutional training	Q1 2025-Q 2027	14,550 €			14,550 €		14,550 €				KB	14,550 €		MoH	Number of health managers who have completed adequate training in the field of health management	NDP 2024-2026	
No.	Specific objectives, indicators and actions	Base value						Target 2027						Source				
1.4	Specific objectives 1.4 Functionalization of the compulsory health insurance scheme																	
1	Indicator 1. Number of legal and by-laws for the implementation of the health insurance scheme	Lack of sub-legal acts for the implementation of the health insurance law						One (1) legal act and 19 legal and sub-legal acts approved and implemented						2021 National Health Accounts Report				
2	Indicator 2. Level of implementation of the mandatory health insurance scheme	There is no compulsory health insurance scheme						The beginning of the collection of contributions for health insurance						Program for economic reforms 2024-2026				
No.	Action	Implem entation period	Budget											Leading and supporting institution			Product/results	Reference document
			2025	2026	2027	Total	Salaries and wages	Goods and services	Capital expenditure	Subsidi es and transfer s	Fundin g	Budget of Kosovo	Donor s					
1.4.1	Approval of the health insurance draft Law	Q1 2025	4,850 €			4,850 €		4,850 €				KB	4,850 €		MoH	One (1) approved law	NDP 2024-2026	
1.4.2	Drafting of by-laws for the implementation of the Law on Health Insurance	Q2 2025 Q4 2025	48,850 €			48,850 €		48,850 €				KB	48,850 €		MoH/HIF	Ten (10) approved bylaws	NDP 2024-2026	
1.4.3	Drafting and implementation of the plan for the volume and type of health services	Q1 2025	4,850 €			4,850 €		4,850 €				KB	4,850 €		MoH	One (1) approved plan	NDP 2024-2026	

1.4.4	Compilation of the list of out-of-hospital drugs that are reimbursed by the HIF	Q3 2025	4,850 €			4,850 €		4,850 €			KB	4,850 €		MoH	One (1) approved list	NDP 2024-2026
1.4.5	Determining the list for supplying citizens with reimbursable medical products	Q3 2025	4,850 €			4,850 €		4,850 €			KB	4,850 €		MoH	One (1) approved list	NDP 2024-2026
1.4.6	Drafting and implementation of the internal regulation for the systematization of jobs in HIF	Q1 2025	4,850 €			4,850 €		4,850 €			KB	4,850 €		MoH	One (1) approved regulation	NDP 2024-2026
1.4.7	Drafting the list of health services and pricing from the basic package	Q3 2025	4,850 €			4,850 €		4,850 €			KB	4,850 €		MoH	One (1) approved list	NDP 2024-2026
1.4.8	Beginning of implementation of the mandatory health insurance scheme* (new initiative)	Q1 2026		200,000,000 €	200,000,000 €	400,000,000 €				400,000,000 €	KB	400,000,000 €		HIF	Health insurance scheme implemented	NDP 2024-2026
1.4.9	Capacity development for the functionality of the health insurance fund* (new initiative)	Q1 2026			460,800 €	460,800 €	460,800 €			460,800 €	KB	460,800 €		HIF	48 recruited officials	NDP 2024-2026

1.4.10	Drafting and implementation of the communication strategy for the mandatory health insurance scheme	Q3 2025	4,850 €			4,850 €		4,850 €			KB	4,850 €		HIF	One (1) communication strategy drafted and implemented	NDP 2024-2026		
No.		Base value						Target 2027						Source				
1.5	Specific objectives 1.5 Functional and integrated health information system (HIS).																	
1	Indicator 1. Percentage of development of basic medical systems	20%						60%						The strategic plan for HIS 2024-2030				
2	Indicator 2. The digital structure in health created	80%						100%						The strategic plan for HIS 2024-2030				
3	Indicator 3. Development of support systems	20%						70%						The strategic plan for HIS 2024-2030				
No.	Action	Implem- entation period	Budget											Leading and supporting institution			Product/results	Reference document
			2025	2026	2027	Total	Salaries and wages	Goods and services	Capital expendi- ture	Subsidi- es and transfer- s	Fundin- g	Budget of Kosovo	Donor s					
1.5.1	Implementation of the Health System Resilience and Preparedness Project (P179831) (new initiative)	Q1 2025 Q4 2025	3,050,000.00 €	3,050,000.00 €	3,050,000.00 €	12,200,000.00 €			12,200,000.00 €		KB	12,200,000.00 €		MoH/HUCSK/ NIPHK/Municipality	Project unit reports for the implementation level of the second component	The strategic plan for HIS 2024-2030		
1.5.2	Implementation of the strategic plan for the development of the health information system	Q1 2025 Q4 2025	3,000,000.00 €	1,500,000.00 €	1,500,000.00 €	6,000,000.00 €			6,000,000.00 €		KB	6,000,000.00 €		MoH/HUCSK/ NIPHK/Municipality	Reports of the HIS department	The strategic plan for HIS 2024-2030		
1.6	Specific objective 1.6 Strengthening institutional and clinical governance																	
1	Indicator 1. The percentage of health institutions that apply the quality management system	30% of health institutions apply the quality management system						50% of health institutions apply the quality management system						NDP 2024-2026				
2	Indicator 2. Field regulated by legislation	Legal framework for organ transplantation, occupational medicine, therapeutic cosmetics and unregulated human clinical research						Legal framework for organ transplantation, occupational medicine, cosmetics with therapeutic action and clinical research on regulated humans						2024 Legal Department Evaluation				

3	Indicator 3. Clinical governance framework designed to ensure high quality, safe and effective care	There is no formalized framework for clinical governance in health institutions.						Clinical governance framework developed and approved						NDP 2024-2026		
No.	Action	Implem- entation period	Budget											Leading and supporting institution	Product/results	Reference document
			2025	2026	2027	Total	Salaries and wages	Goods and services	Capital expendi- ture	Subsidi- es and transfer s	Fundin- g	Budget of Kosovo	Donor s			
1.6.1	Drafting and approval of the draft Law on organ transplantation	Q1 2025	4,850 €			4,850 €		4,850 €			KB	4,850 €		MoH	One (1) law approved and implemented	NDP 2024-2026
1.6.2	Drafting and approval of legislation on occupational health, deontology, alternative medicine and cosmetic products	Q2 2026 Q4 2027		14,550 €		14,550 €		14,550 €			KB	14,550 €		MoH	Two (2) laws approved and implemented; One (1) bylaw approved and implemented	NDP2024-2026
1.6.3	Provision of medicines and medical products	Q1/2025 Q4/2027	61,483,000 €	61,483,000 €	61,483,000 €	184,449,000 €		184,449,000 €			KB	184,449,000 €		MoH/HUCSK	75% of drugs provided from the essential drug list	NDP 2024-2026
1.6.4	Provision of health services that are not provided in public health institutions	Q1/2025 Q4/2027	8,000,000 €	10,000,000 €	10,000,000 €	28,000,000 €				28,000,000 €	KB	28,000,000 €		HIF	Number of patients treated	NDP 2024-2026
1.6.5	Systematization of jobs in the ministry based on the internal regulation	Q1 2025	4,850 €			4,850 €		4,850 €			KB	4,850 €		MoH	One (1) HR report on completed systematization	NDP 2024-2026
1.6.6	Functionalization of the central health inspectorate	Q3 2025	4,850 €	4,850 €		9,700 €		9,700 €			KB	9,700 €		MoH	One (1) law for the approved central health inspectorate; One (1) internal regulation for the approved central health inspectorate; No. of inspections per year	NDP 2024-2026

1.6.7	Development of training for health professionals for a patient-oriented approach	Q1 2025-Q 2027	19,400 €	19,400 €	19,400 €	58,200 €		58,200 €			KB	58,200 €		MoH Patient associations	4 trainings per year for health professionals for a patient-oriented approach completed; the number of trained health professionals	NDP 2024-2026
1.6.8	Drafting of guidelines for the implementation of patient mechanisms	Q3 2025	4,850 €			4,850 €		4,850 €			KB	4,850 €		MoH Patient associations	One (1) guideline drafted and implemented	NDP 2024-2026
1.6.9	Provision of information technology equipment and inventory supplies for e-inspections	Q3 2025	245,960 €			245,960 €			245,960 €		KB	245,960 €		MoH	List of devices provided	Health System Resilience and Preparedness Project (P179831)
1.6.10	Implementation of the Action Plan of the quality management system	Q1 2025-Q 2026	300,000,00 €	300,000,00 €		600,000,00 €							600,000,00€ (IHS)	MoH/HUCS K/IHS	Quality management system implemented	Action Plan for SMC
1.6.11	Drafting and approval of CGP (Clinical Guidelines and Protocols)	Q1 2025-Q 2027	30,000 €	30,000 €	30,000 €	90,000 €	90,000 €				KB	90,000 €		MoH	90 CPG (Clinical Practice Guidelines) approved	NDP 2024-2026
1.6.12	Patient engagement in social accountability mechanisms	Q1 2025-Q 2026	50,000 €	50,000 €		100,000 €							100 000€ (IHS)	MoH/HUCS K/ IHS	Patients actively participate in decision-making processes, bringing improvement in transparency, accountability and quality of health services	NDP 2024-2026
1.6.13	Development and approval of clinical pathways for diabetes and hypertension	Q1 2025-Q 2026	20,000 €	10,000 €		30,000 €							30 000€ (IHS)	MoH/HUCS K; IHS	2 approved Clinical Pathways	NDP 2024-2026
1.6.14	Conduct research and analysis to inform discussions within the health sector, with a particular focus on non-communicable diseases	Q1 2025-Q 2026	50,000 €	50,000 €		100,000 €							100 000€ (IHS)	MoH/HUCS K/ IHS	the number of researches and analyzes carried out	NDP 2024-2026
1.6.15	Implementation of the Action Plan for piloting the electronic referral system from PHC to SHC (Secondary Health Care)	Q4 2025	300,000 €	300,000 €		600,000 €		600,000 €					600 000€ (IHS)	MoH/HUCS K;/IHS	Action plan for piloting the electronic referral system from the PHC to the functional SHC	NDP 2024-2026

Table 9: Strategic and Specific Objectives, Indicators and Actions

No.	Strategic and specific objectives, indicators and actions	Base value		Target 2027	spring
2	Strategic objective 2: Health maintenance and promotion				
1	Indicator 1. Percentage of vaccination coverage with DTP3 for the regular program	89% of children vaccinated with DTP3		93% of children vaccinated with DTP3	Action plan for vaccination 2024-2026
2	Indicator 2. Percentage of consumption of antibiotics	Current consumption of antibiotics		Consumption of antibiotics decreases by 15%	Strategic plan for antimicrobial resistance
3	Indicator 3. Percentage of human, technical capacities for prevention, preparedness, response and recovery with respiratory pathogens	50% of the secured capacities		80% of the capacities provided	Action Plan for Prevention, Preparedness, Response and Recovery for Pandemic Respiratory Pathogens 2024-2026
2.1	Specific objectives 2.1 Ensuring good health for mothers, children and adolescents				
1	Indicator 1. Percentage of medically assisted fertilization service provision	0% of FAM services are provided in public health institutions		40% of FAM services are provided in public health institutions	The report of the perinatal situation in Kosovo for the year 2022
2	Indicator 2. Functionality level of fetal medicine and cytogenetic diagnostics	Fetal medicine and cyto-genetic diagnostics 10% functional		Fetal medicine and cyto-genetic diagnostics 50% functional	Action plan for functionalization of FAM and cytogenetic diagnostics
3	Indicator 3. Percentage of children categorized for NFH - ECI, who receive necessary services on time	Lack of receiving the necessary and timely services of children categorized for early childhood interventions		Receiving necessary and timely services for 50% of children categorized for early childhood interventions	Action plan for early childhood interventions 2024-2030
No.	Action	Implem entation period	Budget		

			2025	2026	2027	Total	Salaries and wages	Goods and services	Capital expenditure	Subsidies and transfers	Funding	The budget of Kosovo	Donors	Leading and supporting institution	Product/results	Reference document
2.1.1	Provision of the necessary equipment for the operationalization of the service for medically assisted fertilization and cytogenetic diagnostics in the KKUK	TM42025	800,000 €			1,400,000 €			1,400,000 €		BK	1,400,000 €		KHUCS	Equipment provided according to the approved list	Action plan for medically assisted fertilization and cytogenetics 2023-2025
2.1.2	Adaptation of the infrastructure, training and educational activities in the KKMf for the implementation of interventions in early childhood	TM42025-TM42027	966,000 €	966,000 €	966,000 €	€ 2,904,000.00		€ 2,904,000.00			BK Credit of WB	€ 2,904,000.00		Ministry of Municipalities	Receiving necessary and timely services for 50% of children categorized for early childhood interventions	Action plan for early childhood interventions 2024-2030
2.1.3	Recruitment of additional staff in the KPSH for the implementation of the NFH	TM32025	1,500,000 €	1,500,000 €	1,500,000 €	€ 4,500,000.00	€ 4,500,000.00				BK	€ 4,500,000.00		municipalities	48 teams formed; 48 speech therapists recruited 48 physiotherapists recruited 48 social workers recruited 48 psychologists recruited	Action plan for early childhood interventions 2024-2030
2.1.4	Providing home visits for mothers and children	TM12025-TM42027	3,400,000 €	3,400,000 €	3,400,000 €	€ 10,200,000.00		€ 10,200,000.00			BK	€ 10,200,000.00		municipalities	450,000 home visits made	Home Visiting Action Plan 2024-2026
2.1.5	Provision of infrastructure and equipment for performing neonatal screening	TM12025-TM42027	190,000 €						190,000 €		BK	190,000 €		KHUCS	100% of children included in neonatal screening	Neonatal screening program
2.1.6	Development of training for health professionals in fetal medicine	TM12025-TM42027	500,000 €			500,000 €		500,000 €				500,000 €	dONORS	KHUCS	Three (3) health professionals complete the two-year fellowship program 100 health professionals trained in fetal medicine	Cooperation agreement between RKS - Ministry of Foreign Affairs (Hellenic Aid) and "Fetal Medicine Foundation"
2.1.7	Provision of equipment for fetal medicine	TM12025-TM42027	250,000 €			250,000 €		250,000 €				250,000 €	dONORS	KHUCS	Two (2) ultrasound provided; One (1) module provided	Cooperation agreement between RKS - Ministry of Foreign Affairs (Hellenic Aid) and "Fetal Medicine Foundation"
2.1.8	Development of trainings for reproductive health for KPSH	TM12025-TM42027	30,000 €	30,000 €	30,000 €			€ 90,000.00					€ 90,000.00	municipalities	200 health professionals trained per year	Neonatal screening program

No.	Specific objectives, indicators and actions	Base value						Target 2027						spring		
2.2	Specific objective 2.2 Strengthening health promotion and education															
1	Indicator 1. Percentage of health education committees established at the three levels of health care	30% of established committees						60% of established committees						Strategic plan for health promotion and education 2023-2025		
2	Indicator 2. Percentage of students involved in health educational activities	40% of students involved in health educational activities						60% of students involved in health educational activities						Strategic plan for health promotion and education 2023-2025		
3	Indicator 3. Number of trainees for health promotion and education	0 trainings for promotion and health education						100 trainings for promotion and health education						Strategic plan for health promotion and education 2023-2025		
No.	Action	Implementation period	2025	2026	2027	Total	Salaries and wages	Goods and services	Capital expenditure	Subsidies and transfers	Funding	The budget of Kosovo	Donors	Leading and supporting institution	Product/results	Reference document
2.2.1	Designing an action plan for healthy eating, oral health, tobacco control	Q4/2025 Q4/2026	4,850 €	4,850 €	4,850 €	14,550 €		14,550 €			BK	14,550 €		MoH/NIPHK	Three (3) action plans approved and implemented	Strategic plan for health promotion and education 2023-2025
2.2.2	Drafting guidelines for physical activities in primary health care	TM42027			28,550 €			28,550 €			BK	28,550 €		MoH/NIPHK	One (1) Roadmap approved and implemented	Strategic plan for health promotion and education 2023-2025
2.2.3	Establishment of the health promotion and education commission at the central level	TM42025	4,850 €			4,850 €		4,850 €			BK	4,850 €		MoH/NIPHK	Committee terms of reference approved; the decision to establish the commission was approved	Strategic plan for health promotion and education 2023-2025
2.2.4	Functionalization of the Interministerial Council for Tobacco Control	TM42027	4,850 €			4,850 €		4,850 €						MoH	Board terms of reference approved; the decision to establish the council was approved	Strategic plan for health promotion and education 2023-2025
2.2.5	Creation of the national network for healthy hospitals	Q1 2025-2027		4,850 €				4,850 €			BK	4,850 €		MoH	National Network for Healthy Hospitals established by decision	Strategic plan for health promotion and education 2023-2025

2.2.6	Drawing up the annual plan for health promotion and education in the community				4,850 €			4,850 €			BK	4,850 €		MoH/NIPHK	One (1) approved and implemented action plan	Strategic plan for health promotion and education 2023-2025
2.2.7	Training of trainers for health promotion and education	Q1 2025-2027	4,850 €	4,850 €				9,700 €			BK	9,700 €		MoH/NIPHK	120 trained trainers	Strategic plan for health promotion and education 2023-2025
2.2.8	Organization of the regional conference for health promotion and education	Q1 2025-2027	30,000 €	30,000 €	30,000 €	90,000 €		90,000 €			BK	90,000 €		MoH/NIPHK	Three (3) conferences organized	Strategic plan for health promotion and education 2023-2025
2.2.9	Drafting of the standard operating procedure for reporting health promotion and education activities from all levels	TM42025	4,850 €					4,850 €			BK	4,850 €		MoH/NIPHK	One (1) standard operating procedure approved and implemented	Strategic plan for health promotion and education 2023-2025
2.2.10	Designing guidelines for healthy eating and physical activity	Q4 2026		4,850 €				4,850 €			BK	4,850 €		MOH/NIPHK	One (1) Roadmap approved and implemented	Strategic plan for health promotion and education 2023-2025
2.2.11	Organization of educational health activities for Roma, Ashkali and Egyptian communities	Q1 2025-2027	5,000 €	5,000 €	5,000 €			15,000 €			BK	15,000 €		NIPHK	Five (5) educational activities per year developed	Strategic plan for health promotion and education 2023-2025
2.2.12	Determining the indicators for the realization of PEh activities for payment according to performance	Q4 2026		4,850 €				4,850 €			BK	4,850 €		MoH/NIPHK	List of approved indicators	Strategic plan for health promotion and education 2023-2025
2.2.13	Training of health professionals for health promotion and education	Q4 2026		4,850 €				4,850 €			BK	4,850 €		NIPHK	300 trained professionals	Strategic plan for health promotion and education 2023-2025
2.2.14	Designing the training plan for health promotion	Q4 2025		4,850 €				4,850 €			BK	4,850 €		MOH/NIPHK	One (1) approved and implemented training plan	Strategic plan for health promotion and education 2023-2025
2.2.15	Development of a digital application for health promotion and education	Q4 2026		100,000 €				100,000 €			BK	100,000 €		MOH/NIPHK	One (1) digital application developed	Strategic plan for health promotion and education 2023-2025

No.	Specific objectives, indicators and actions	Base value						Target 2027						spring				
2.3	Specific objective 2.3 Reduction of morbidity and operationalization of mechanisms for prevention, surveillance and control of communicable diseases																	
1	Indicator 1. The level of implementation of the electronic module for the surveillance of communicable diseases	Not functional						The electronic module for the surveillance of communicable diseases functionalized 87%						PV "Assessment of the status and analysis of the drug management situation for HIV, TB, Methadone, Pharmaceutical Stock Management System-SMSF, Communicable Disease Surveillance System-SMSN"				
2	Indicator 2. Percentage of positive samples for respiratory pathogens sequenced during the season	10% of respiratory pathogen positive samples sequenced during the season						15% of samples positive for respiratory pathogens sequenced during the season						Action Plan for Prevention, Preparedness, Response and Recovery for Pandemic Respiratory Pathogens 2024-2026				
3	Indicator 3. Percentage of microbiological laboratories that are part of coordination and cooperation mechanisms	20% of laboratories are part of coordination and cooperation mechanisms						60% of laboratories are part of coordination and cooperation mechanisms						The strategic action plan of the laboratory of Kosovo 2024-2026				
No.	Action	Implem-entation period	Budget											Leading and supporting institution			Product/results	Reference document
			2025	2026	2027	Total	Salaries and wages	Goods and services	Capital expenditure	Subsidies and transfers	funding	The budget of Kosovo	dONORS					
2.3.1	The scope of Medlis in all institutions	TM42025	30,000 €			30,000 €		30,000 €			BK	30,000 €		NIPHK	The digitized Medlis system functional in institutions where microbiological services are offered	Action Plan for Prevention, Preparedness, Response and Recovery for Pandemic Respiratory Pathogens 2024-2026		
2.3.2	Designation of contact point for reporting transboundary threats to communicable diseases under international health regulations	TM42025	4,850 €			4,850 €		4,850 €			BK	4,850 €		MoH	Terms of reference defined; Point of contact appointed by decision	Action Plan for Prevention, Preparedness, Response and Recovery for Pandemic Respiratory Pathogens 2024-2026		
2.3.3	Digitization of the communicable disease surveillance system	Q1 2025-Q4 2026	298,700 €	42,200 €	42,200 €	381,100 €			254,500 €		BK	126,600 €		MOH/NIPHK	The system is functional and extended to all health levels and sectors	Action Plan for Prevention, Preparedness, Response and Recovery for Pandemic Respiratory Pathogens 2024-2026		

2.3.4	Provision of laboratory equipment for testing of respiratory pathogens with pandemic potential	TM42025	200,000 €					200,000 €			BK	200,000 €		MOH/NIPH K	Clinical microbiological equipment provided	Action Plan for Prevention, Preparedness, Response and Recovery for Pandemic Respiratory Pathogens 2024-2026
2.3.5	Identification of priority pathogens for on-site surveillance	Q4 2025	4,850 €			4,850 €		4,850 €			BK	4,850 €		NIPHK	List of identified surveillance pathogens	The strategic action plan of the laboratory of Kosovo 2024-2026
2.3.6	Drawing up an action plan for strengthening laboratory capacities and skills for priority pathogens	Q4 2026		4,850 €		4,850 €		4,850 €			BK	4,850 €		MOH/NIPH K	One (1) approved and implemented action plan	The strategic action plan of the laboratory of Kosovo 2024-2026
2.3.7	Drafting of the strategic plan for genomic surveillance	Q4 2026		4,850 €		4,850 €		4,850 €			BK	4,850 €		MOH/NIPH K	One (1) approved and implemented action plan	The strategic action plan of the laboratory of Kosovo 2024-2026
2.3.8	Provision of drugs and medical products for the TB and HIV program	Q1 2025-Q4 2027	176,973 €	176,973 €	176,973 €	530,920 €		530,920 €			BK	530,920 €		MoH	Antitubercular drugs provided; antiretroviral drugs provided; TB and HIV consumables provided	Strategic plan for communicable diseases 2023-2025
2.3.9	Providing social contracts for HIV and TB	Q1 2025-Q4 2027	243,000 €	243,000 €	243,000 €	729,000 €		729,000 €			BK	729,000 €		MoH	The number of social contracts signed and implemented	Strategic plan for communicable diseases 2023-2025
2.3.10	Technical assistance provided by the global fund for HIV/TB	Q1 2025-Q4 2027	1,060,032 €	1,060,032 €	1,060,032 €	3,180,032 €		3,180,032 €					Donor Global Fund	Coordinating mechanism/CDF	Reports on the developed activities	Strategic plan for communicable diseases 2023-2025
2.3.11	Designation of laboratory(ies) responsible for on-site genomic surveillance	Q4 2025	4,850 €			4,850 €		4,850 €			BK	4,850 €		NIPHK	The decision to determine the responsible laboratory	The strategic action plan of the laboratory of Kosovo 2024-2026

2.3.12	Provision of vaccines of the regular vaccination calendar in Kosovo (0-18 years) and other vaccines	Q1 2025-Q4 2027	4,800,000 €	4,800,000 €	4,800,000 €	14,400,000 €		14,400,000 €			BK	13,400,000 €	1,000,000 GAVI	MOH/NIPH K	Vaccines for 0-18 years old provided; Seasonal flu vaccines provided; COVID vaccines provided; Other vaccines according to indication and international traffic	Action plan for vaccination 2024-2026
2.3.13	Implementation of promotional and educational activities for vaccination	Q1 2025 Q1 2027	435,000 €	123,000 €	123,000 €	681,000 €		681,000 €			DN	681,000 €	GAVI	NIPHK/HUCSK	200 trained health professionals; 600 posters distributed; 20,000 folding sheets distributed; 10,000 door-to-door vaccination visits to developed communities; 4,000 children identified for vaccination	Action plan for vaccination 2024-2026
2.3.14	Design and implementation of the action plan for infections during healthcare	Q4 2026	4,850 €			4,850 €		4,850 €			BK	4,850 €		MoH	One (1) approved and implemented plan	Strategic plan for communicable diseases 2023-2025
2.3.15	Training of health workers for infection prevention and control	Q1 2025 Q1 2027	19,400 €	19,400 €	19,400 €	58,200 €		58,200 €			BK	58,200 €		MOH/NIPH K	50% of trained health professionals	Strategic plan for communicable diseases 2023-2025
2.3.16	Implementation of international standards (1 infection control nurse in 250 beds)	Q1 2025 Q1 2027	4,850 €			4,850 €		4,850 €			BK	4,850 €		Ministry of Education/ NIPHK/ HUCSK	One (1) decision from the health institutions for the appointment of the responsible nurse	Strategic plan for communicable diseases 2023-2025
2.3.17	Vaccination of health workers with hepatitis B and influenza vaccines	Q1 2025 Q1 2027	15,000 €	15,000 €	15,000 €	45,000 €		45,000 €			BK	45,000 €		Ministry of Education/NI PHK/HUCSK	70% of health professionals vaccinated	Strategic plan for communicable diseases 2023-2025
2.3.18	Drafting and implementation of practical guidelines for the use of antibiotics	TM42025	4,850 €			4,850 €		4,850 €			BK	4,850 €		MoH	One (1) guideline for hospital facilities approved and implemented	Strategic plan for communicable diseases 2023-2025
2.3.19	Provision of antimicrobial resistance equipment and supplies	Q1 2025	220,000 €			220,000 €		220,000 €			BK	220,000 €		MoH	List of devices provided	Health System Resilience and Preparedness Project (P179831)

2.3.20	Annual antibiotic quality testing (INN) of all antibiotic subgroups used in the country	Q1 2025 Q1 2027	3,000 €	3,000 €	3,000 €	9,000 €		9,000 €			BK	9,000 €		KAPPM	Twelve (12) antibiotics tested	Strategic plan for communicable diseases 2023-2025
No.	Specific objectives, indicators and actions	Base value						Target 2027						spring		
2.4	Specific objective 2.4 Reduction of morbidity and operationalization of mechanisms for prevention, surveillance and control of non-communicable diseases															
1	Indicator 1. Number of WHO standards for health promoting hospitals and health services	Seven (7) standards for health promoting hospitals and health services completed						17 standards for health promoting hospitals and complementary health services						Action plan for the development of health education at the hospital level for chronic non-communicable diseases 2023		
2	Indicator 2. Reduction of the prevalence of risk factors for chronic non-communicable diseases of smoking, alcohol consumption, physical inactivity	smoking 25.7% alcohol consumption 13.6% physical inactivity 12%						smoking 23.7% alcohol consumption 11.6% physical inactivity 10%						Action Plan for Chronic Non-Communicable Diseases (NCD) 2023-2025		
3	Indicator 3. Percentage of development of electronic cancer module	The module does not exist						50% of the electronic cancer registry module functional						National cancer control program		
4	Indicator 4. Number of cancer screening programs/plans designed and implemented	There are no screening programs/plans						Three (3) screening plans approved and in progress						National cancer control program		
No.	Action	Implem entation period	Budget													
			2025	2026	2027	Total	Salaries and wages	Goods and services	Capital expenditure	Subsidi es and transfer s	funding	The budget of Kosovo	dONO RS			
2.4.1	Update of the National Cancer Control Program	Q2 2025	4,850 €			4,850 €		4,850 €			BK	4,850 €		MoH	One (1) approved and implemented program	PKZh 2024-2026
2.4.2	Design and implementation of cancer screening plans (breast, cervical and colorectal)	Q4 2025	14,550 €			14,550 €		14,550 €			BK	14,550 €		MoH	Three (3) action plans approved and implemented	PKZh 2024-2026

2.4.3	Creation and updating of cancer registries	Q4 2025	14,550 €			14,550 €		14,550 €			BK	14,550 €		MoH	One (1) population-based cancer registry established; One (1) institutional cancer registry per patient created	National cancer control program
2.4.4	Creation and operation of the electronic cancer registry	Q4 2026	100,000 €			100,000 €		100,000 €			BK	100,000 €		MoH	One (1) functional electronic cancer registry	The strategic plan for SIsh 2024-2030
2.4.5	Drafting and implementation of the strategic plan for healthy nutrition	Q4 2026		9,700 €		9,700 €		9,700 €			BK	9,700 €		MoH	One (1) strategic plan approved and implemented	PKZh 2024-2026
2.4.6	Drafting and implementation of the strategic plan for palliative care at the three levels of health care	Q4 2026	4,850 €			4,850 €		4,850 €			BK	4,850 €		MoH	One (1) strategic plan approved and implemented	PKZh 2024-2026
2.4.7	Drafting and implementation of the strategic plan for physical activity	Q4 2027			9,700 €	9,700 €		9,700 €			BK	9,700 €		MoH	One (1) strategic plan approved and implemented	PKZh 2024-2026
2.4.8	Drafting and implementation of the strategic plan for tobacco control	Q4 2026		9,700 €		9,700 €		9,700 €			BK	9,700 €		MoH	One (1) strategic plan approved and implemented	PKZh 2024-2026
2.4.9	Training health professionals for the Antibiotic Stewardship Program	Q1 2025 Q1 2027	4,850 €	4,850 €	4,850 €	14,550 €		14,550 €			BK	14,550 €		NIPHK	15 trainings developed in 8 hospitals and 8FMC	Strategic plan for communicable diseases 2023-2025
2.4.10	Implementation of the Action Plan for the development of health education at the hospital level for chronic non-communicable diseases	Q1 2025 Q4 2026	50,000 €	50,000 €		100,000 €							100,000 € (IHS)	MoH/HUCS K/ IHS	17 standards for health promoting hospitals and complementary health services	Action plan for the development of health education at the hospital level for chronic non-communicable diseases
2.4.11	Continuing professional development of clinical staff for the management of chronic non-communicable diseases	Q1 2025 Q4 2026	55,000 €	55,000 €		110,000 €							110,000 € (IHS)	MoH/HUCS K /IHS	80% of the clinical staff in the selected hospitals have completed the training for the management of SJK	Action Plan for Chronic Non-Communicable Diseases (NCD) 2023-2025

2.4.12	Implementation of the action plan for self-management of patients with diabetes and hypertension in secondary health care	Q4 2025	60,000 €	60,000 €		120,000 €		120,000 €					120,000 € (IHS)	MoH/HUCS K/ IHS	Action plan for self-management of patients with Diabetes and Hypertension in secondary health care implemented	Action Plan for Chronic Non-Communicable Diseases (NCD) 2023-2025
No.	Specific objectives, indicators and actions	Base value						Target 2027						spring		
2.5	Specific objective 2.5 Strengthening the concept of health in all policies															
1	Indicator 1. The level of strengthening of intersectoral cooperation in order to improve health and well-being and address the social determinants of health.	The interministerial council for tobacco control is not functional; Commission for promotion and health education not established					Interministerial council for functional tobacco control; Commission for promotion and health education established					Scope of SKZh 2030 sectors				
2	Indicator 2. Degree of inclusion of social determinants of health	15% of social determinants involved in health policies					30% of social determinants involved in health policies					Scope of SKZh 2030 sectors				
3	Indicator 3. Tularemia incidence rate 0.65/100,000	The incidence rate of tularemia is 0.65/100,000					The incidence rate of tularemia is 0.63/100,000					Analysis of the health status of the population and the health system 2022				
4	Indicator 4. Percentage of disposal of hospital waste	0% of hospital waste is disposed of					60% of hospital waste is disposed of					PKZh 2024-2026				
No.	Action	Implem entation period	Budget											Leading and supporting institution		
			2025	2026	2027	Total	Salaries and wages	Goods and services	Capital expenditure	Subsidi es and transfer s	funding	The budget of Kosovo	dONO RS			
2.5.1	Establishment of the Interministerial Council for Tobacco Control	Q2 2025	4,850 €			4,850 €		4,850 €			BK	4,850 €		The government	One (1) approved government decision	PKZh 2024-2026
2.5.2	Establishment of the Commission for health promotion and education	Q2 2025	4,850 €			4,850 €		4,850 €			BK	4,850 €		MoH	One (1) approved ministerial decision	PKZh 2024-2026
2.5.3	Drafting and implementation of standards for the collection of hospital waste	Q2 2026	4,850 €			4,850 €		4,850 €			BK	4,850 €		MoH	One (1) approved guide	Action plan for medical waste management 2024-2026

2.5.4	Provision of hospital waste transporters	Q2 2025		360,000 €		360,000 €		360,000 €	360,000 €		BK	360,000 €		MoH	Eight (8) insured carriers	Action plan for medical waste management 2024-2026
2.5.5	Replacement of existing equipment (Autoclaves) for disposing of hospital waste	Q2 2026			1,540,000 €	1,540,000 €			1,540,000 €		BK	1,540,000 €		MoH	Equipment for eight (8) autoclaves provided	Action plan for medical waste management 2024-2026
2.5.6	Construction of the warehouse for the collection of hospital waste	Q4 2026			674,000 €	674,000 €			674,000 €		BK	674,000 €		MoH	One (1) hospital waste collection depot built	Action plan for medical waste management 2024-2026
2.5.7	Construction of warehouse for the collection of pharmaceutical waste	Q4 2026			350,000 €	350,000 €			350,000 €		BK	350,000 €		MoH	One (1) warehouse for pharmaceutical waste collection built	Action plan for medical waste management 2024-2026
2.5.8	Monitoring ecosystems to assess the interrelationship of zoonoses in causing human disease	Q1 2025 Q1 2027	4,850 €	4,850 €	4,850 €	14,550 €			14,550 €		BK	14,550 €		NIPHK	Four (4) published reports	Strategic plan for communicable diseases 2023-2025
2.5.9	Development of environmental impact assessment on health	Q2 2027			600,000 €	600,000 €		600,000 €			BK	600,000 €		NIPHK	One (1) evaluation developed and approved	PKZh 2024-2026
2.5.10	Monitoring the use of antibiotics in the veterinary sector	Q1 2025 Q1 2027	4,850 €	4,850 €	4,850 €	14,550 €			14,550 €		BK	14,550 €		KFVA	Four (4) reports per year published	Strategic plan for communicable diseases 2023-2025
2.5.11	Training of veterinary professionals in the correct use of antibiotics	Q1 2025 Q1 2027	19,400 €	19,400 €	19,400 €	58,200 €		58,200 €			BK	58,200 €		KFVA	50% of trained health professionals	Strategic plan for communicable diseases 2023-2025
2.5.12	Implementation of the Institutional integrity plan	Q1 2025												MoH	Plan implemented	PKZh 2024-2026
2.5.13	Initiation of procedures for drafting institutional integrity plans in health institutions	Q4 2026		4,850 €	4,850 €	9,700 €		9,700 €			BK	9,700 €		MoH/HUCS K	three (3) trainings for the methodology of drafting the institutional integrity plan developed	PKZh 2024-2026

2.5.14	Drafting the standard operating procedure for declaration of conflict of interest	Q1 2025 Q1 2026	4,850 €			4 850			4 850		BK	4 850		MoH	One (1) standard operating procedure approved and implemented	Institutional Integrity Plan 2024-2026
2.5.15	Financial support of social contracts	Q1 2025 Q1 2027	300,00 0 €	300,000 €	300,000 €	900,000 €			900,000 €		BK	900,000 €		MoH	Number of social contracts	PKZh 2024-2026

